

March 14, 2011

A regular meeting of the Board of Directors of the Novato Sanitary District was held at 6:30 p.m., Monday, March 14, 2011, preceded by a closed session beginning at 6:00 p.m. at the District offices, 500 Davidson Street, Novato.

At 6:05 p.m., President Long announced that the Board would meet in closed session to discuss the item on the closed session agenda:

CLOSED SESSION CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:

Significant exposure to litigation pursuant to subdivision (b) of Government Code Section 54956.9: 1 potential case.

BOARD MEMBERS PRESENT FOR CLOSED SESSION: President William C. Long, Members Michael Di Giorgio, James D. Fritz and Dennis Welsh. Member George C. Quesada arrived at 6:15 p.m.

BOARD MEMBERS ABSENT: None

STAFF PRESENT FOR CLOSED SESSION: Manager-Engineer-Secretary Beverly B. James, District Counsel Kent Alm and Timothy Cremin, Meyers Nave.

OPEN SESSION: No reportable action was taken in closed session and President Long began the meeting in open session at 6:51 p.m.

BOARD MEMBERS PRESENT: President William C. Long, Members Michael Di Giorgio, James D. Fritz, George C. Quesada and Dennis Welsh.

STAFF PRESENT: Manager-Engineer-Secretary Beverly B. James, Deputy Manager-Engineer Sandeep Karkal, District Counsel Kent Alm, Timothy Cremin, Meyers Nave, and Administrative Secretary Julie Borda.

ALSO PRESENT: Ernie Carpenter, Sebastopol resident
Lee Pierce
Walter Schivo, Novato
Casey Mazzon, Marin Builders Association
Dean Heffelfinger, Novato resident
Jo Heffelfinger, Novato resident
Delyn Kies, Sustainable Novato/MFSRTF
Beverly Ackerman, Novato resident
Bruce Baum, Green Coalition for Responsible Waste
Jerry Peters, Novato resident

PLEDGE OF ALLEGIANCE:

AGENDA APPROVAL:

President Long requested the agenda be amended and move agenda items 4, 5 and 6 to immediately follow agenda item 7.

On motion of Member Quesada, seconded by Member Di Giorgio and carried unanimously, the agenda was approved as amended.

PUBLIC COMMENT:

Fred Grange, Grange Debris Box, stated that he hopes the District will discuss debris box issues later in the agenda.

Susan Stompe, Marin Conservation League, addressed the Board and discussed a "Clean and Green Day" on April 9th. She asked for Board and public participation. She stated the Marin Conservation League supports Zero Waste goals and hopes the District will adopt a franchise agreement that will encourage the waste hauler to utilize food waste recycling programs for commercial and multi-family housing sites.

An individual addressed the Board and discussed a budget amendment which was approved at the March 2, 2011 Board meeting. She questioned if the Manager had the authority to approve the expense of \$68,000 which was for a matter not provided by Meyers Nave but was invoiced through Meyers Nave.

An individual questioned why Novato Disposal only paid Novato Sanitary District a franchise fee of \$45,000 in comparison to Petaluma who receives approximately \$1 million in franchise fees from their solid waste hauler.

Walter Schivo, Novato resident, expressed his concern about debris box collection and requests the Board put debris box collection out for competitive bidding.

President Long closed Public Comment.

District Counsel Kent Alm stated that Lozeau Drury submitted additional documents the afternoon of March 14th for the Board members. Mr. Alm passed out the sets of documents as provided by Lozeau Drury.

SOLID WASTE:

- Consider making determination that the Amendment of the Agreement between Novato Sanitary District and Novato Disposal Service, Inc. for Solid Waste Collection, Processing, Diversion and Disposal (Agreement) is not a Project and/or is categorically exempt under CEQA and direct staff to file the Notice of Exemption.

The Manager introduced Timothy Cremin, Meyers Nave, to review the facts relating to the CEQA (California Environmental Quality Act) determination. He stated that the current Agreement is categorically exempt under CEQA and is not a Project pursuant to CEQA Guidelines sec. 15378(b) (4). He stated that the Agreement is a financial agreement that does not commit the District to any specific project that will result in a potentially significant adverse impact on the environment.

Mr. Cremin stated that if the Agreement is considered a Project under CEQA, there are various exemptions that apply and the underlying factual basis for the exemptions were the following: 1) activities under Amendment will be the same as under the existing Franchise Agreement; 2) Amendment does not approve or commit to the approval of any project, including a new or expanded drop off recycling center; 3) Amendment implements, but does not adopt, requirements for waste reduction; and 4) the activities implemented under Amendment will result in environmental benefits.

Mr. Cremin stated that the Franchisee currently takes materials to the Redwood Landfill and will continue to take materials only to this location. He stated the Agreement is not a policy adoption document but is an implementation of the goals adopted at the State and local levels. He stated the Agreement will implement Zero Waste policies which will result in a significant reduction in the waste sent to landfills for disposal.

Mr. Cremin discussed a letter from the law firm Lozeau Drury which was provided to the Board at the beginning of the March 14, 2011 meeting. He spoke to the key factual CEQA assertions addressed in the letter.

- Consider approving the Amended and Restated Agreement between Novato Sanitary District and Novato Disposal Service, Inc. for Solid Waste Collection, Processing, Diversion, and Disposal subject to minor modifications approved by the District Manager-Engineer and District Counsel.

The Manager gave a PowerPoint presentation which detailed the proposed amendments to the Solid Waste Franchise Agreement between Novato Disposal Services and Novato Sanitary District. She stated that the Amendment would incorporate zero waste goals, limit future rate increases and extend the term of the original agreement to the year 2025. She discussed the provision to incorporate Zero Waste Goals and stated that the terms relating to Zero Waste Goals are being taken to implement policies for waste reduction previously adopted by the State of California, Marin County, the Marin County Hazardous and Solid Waste Joint Powers Agency (JPA), and the City of Novato.

The Manager presented photos of the two North Bay Corporation facilities referenced in the Lozeau Drury correspondence. She discussed her visits to the sites and noted she had reviewed their compliance permits. She stated they are doing a good job maintaining the environmental requirements in the facilities. She also noted that their disposal vehicles will be brought into carbon-monoxide compliance and that they have a

vehicle maintenance/upgrade schedule in order to comply with the changes to the Air Quality Standards requirements.

The Manager introduced Dee Johnson, Household Hazardous Waste/Solid Waste Consultant, who addressed the issue of construction and demolition (C&D) debris box collection and disposal. She stated that currently the City of Novato has permitted three facilities as part of their ordinance that accept and divert C&D waste. She reported that Novato Disposal must provide quarterly reports to the City of Novato on their debris box and C&D recycling and over the last year, their debris box diversion rate has been around 79 percent.

The Manager pointed out that the staff report, *Amendment of Solid Waste Franchise*, which was part of the Board agenda packet, provided detailed answers to questions that were asked by various groups and the public. She discussed the letters and comments the District received. She stated that based on a public opinion poll commissioned by Novato Disposal, respondents strongly supported the goals for zero waste and would like to see Novato Disposal move ahead with commercial food waste recycling. The Manager stated that the advantage to providing an extended agreement was that Novato Disposal receives the benefit of the extension and the Novato residents are assured that the disposal rates will remain stable. She stated that construction and demolition (C&D) recycling is an integral part for reaching zero waste goals.

The Manager discussed the specific modifications to the Amended and Restated Agreement, dated March 11, 2011 from the Agreement that was released at the March 2, 2011 Board meeting.

The Manager stated that staff recommends that the Board make the finding that the Amendment of the Agreement between Novato Sanitary District and Novato Disposal Service, Inc. for Solid Waste Collection, Processing, Diversion and Disposal is not a Project and if deemed a Project, is categorically exempt under CEQA and direct staff to file the Notice of Exemption.

The Manager stated that staff further recommends the Board approve the Amended and Restated Agreement between Novato Sanitary District and Novato Disposal Service, Inc. for Solid Waste Collection, Processing, Diversion and Disposal subject to minor modifications approved by the District Manager-Engineer or District Counsel.

President Long opened the meeting to public comment on the issue of the Amendment of Solid Waste Franchise Agreement.

Richard Drury, Attorney, Lozeau Drury LLP, requested the Board accept hard copies of correspondence originally provided to the District on a CD rom. Mr. Drury expressed his concern that the process to amend the Agreement was rushed and requested the Board allow up to thirty days for public review of the Agreement. He suggested the District may be in violation of the Brown Act because the meeting documents were not made available in hard copy form until the morning of March 14, 2011. He discussed

proposed Franchise Agreement violations, alleging that Novato Disposal is in violation of the Federal Clean Water Act. He directed the Board's attention to Exhibit K of the correspondence Lozeau Drury presented which contained the discharge monitoring reports obtained from the Regional Water Quality Control Board. Mr. Drury stated the District was not legally able to enter into a contract with Novato Disposal because of the existing violations of law.

Mr. Drury stated that he believes the Franchise Agreement is a discretionary project with possible environmental impacts and therefore is not exempt from CEQA review. He outlined the potential environmental impacts Novato Disposal's long-term operations could have.

Mr. Drury discussed comments submitted to the Board from Dr. Petra Pless, an environmental scientist, who has concluded that this project may have adverse environmental impacts with respect to increased carbon dioxide-equivalent emissions. He stated that the Franchise Agreement does not specify where Novato Disposal will take C&D materials it collects and that this may result in "long haul" trips as far away as Stockton.

Mr. Drury discussed environmental impacts from storm water run-off at the Novato Disposal sites.

Mr. Drury discussed a study which showed an increase in illegal dumping of household debris, appliances, and construction debris in areas where debris box rates are considered high.

Mr. Drury discussed a report he presented from the Fair Political Practices Commission which showed that Novato Disposal, through an entity called Delphi, has made political contributions to members of the District's Board of Directors. He felt these contributions raised significant issues of conflict of interest.

Dana, Account Manager for Industrial Carting, discussed a past incident where a building contractor in Novato contacted Industrial Carting for debris box services because of the poor service and high cost of debris boxes through Novato Disposal. Dana requested the Board allow competitive bidding for debris box services. She stated that Industrial Carting can provide the needed documentation to show acceptable diversion rates for C&D disposal.

Casey Mazonni, Legislative Analyst with the Marin Builders Association, stated that the majority of the Marin Builders Association members supported competitive bidding and requested the adoption of the Franchise Agreement Amendment be postponed. In addition, she stated that the Marin Builders Association requests an analysis regarding any adverse effects of open market competition and a comparison relative to how neighboring jurisdictions might have mitigated any similar concerns.

Fred Grange, Grange Debris Box, gave an overview of his company's history and stated that allowing another debris box provider to operate in Novato would not pose a problem. He stated that Grange can provide a better debris box service and asked the Board to postpone their decision on the Agreement until he can provide a presentation to the Board outlining his services.

Bruce Bam, Green Coalition for Responsible Waste and Resource Management, expressed his concern with a 15 year term extension to the Franchise Agreement. He requested the Board directly fix the terms of extension to achieve diversion goals. He urged the Board to not approve the Agreement.

Martha Hiedinger, Novato homeowner, requested the Board modify the current Agreement to allow for competitive debris box services which would keep the rates low and offer better services to the community. She requested the Board postpone their decision to allow other Novato residents the opportunity to come before the Board with comments.

Tom Pierce, Novato resident, stated that he believes the Agreement is considered a project under CEQA. He expressed his concern for the wear and tear on the Novato streets from the Novato Disposal vehicles.

Margaret Weems, Weems Law Office, attorney representing Grange Debris Box, requests the Grange letter of March 11, 2011 be included in the record of the March 14, 2011 Board meeting. She questioned why the Board seeks at this time to extend the Franchise Agreement for 15 years. She stated that there is no reasonable basis to extend the original Agreement which was entered into in 2005. She stated that the amended agreement delivers no new benefits to the public, but continues the monopoly which denies the Novato residents the benefits of competitive markets outside of Novato Disposals current services. She noted that the existing 2005 Franchise Agreement imposes waste diversion and recycling goals. She requested the District provide quarterly reports on their website. She requested the Board just say no to the Agreement.

Dorgio Huberts expressed his dissatisfaction that the District did not provide board meeting materials to the public with adequate time for review prior to the board meeting. He requested the Board take additional time before making a final decision on the Agreement.

Delyn Kies, Sustainable Novato and Marin Food Scrap and Recycling Taskforce, expressed her appreciation to the Board for allowing her to submit comments regarding the Franchise Agreement. She asked the Agreement reflect a diversion rate of 80% by the year 2015, instead of the year 2020.

David Butler, Grange Debris Box employee, stated that he has worked in the construction and demolition business for approximately 25 years. He stated that construction/demolition contractors routinely separate their C&D materials prior to

placing the materials in the debris box to keep their costs low. He noted that Marin Sanitary separates their materials prior to disposal but that Novato Disposal does not.

Suzanne Crow discussed the costs associated with maintaining the contract with Novato Disposal. She noted that substantial outside costs are being incurred and expressed her concern that the \$45,000 franchise fee paid by Novato Disposal is not covering the additional expenses.

The Manager stated that the special costs in the Agreement are considered “pass through” costs and are paid directly by Novato Disposal.

Dee Johnson reported that Novato Disposal pays the District approximately \$370,000 per year for costs associated with the Household Hazardous Waste Facility and costs for her consulting services. She noted that this amount is in addition to the \$45,000 franchise fee that is paid by Novato Disposal.

Lee Pierce, Government Affairs Manager for Industrial Carting and Global Material Recovery Services, requested that the Board stipulate, as part of the Franchise Agreement, that recycling and debris box services be subject to competitive bidding. He stated that Industrial Carting is fully able to process approximately 400 tons of C&D materials per day. He requested that the Board defer their decision until after they make a personal visit to Industrial Carting’s facility in Santa Rosa. He provided the Board with photographs of Industrial Carting’s facilities and trucks.

Bob Williams, Williams Law Offices, stated he would like to see the contract tied to goals which must be achieved prior to an extension.

Curtis Michelini, Industrial Carting, stated he would like to be given the opportunity to competitively perform to achieve the zero waste goals as established by the District. He requested the Board visit his facility and allow his company to offer debris box services in Novato.

Ed Mainland, Sustainable Novato, commented on the March 2, 2011 Board meeting minutes and stated some comments might be misinterpreted. He clarified that Sustainable Novato is represented by Delyn Kies and himself, and Sustainable Novato has no connection with The Concerned Citizens group of Novato.

President Long closed public comment and declared a five minute break at 8:57 p.m.

President Long reconvened the Board meeting at 9:07 p.m.

The Manager gave an overview of the public comments, stating that there was considerable interest in the debris box issue. She noted that the debris box collection service in Novato is part of the current Franchise Agreement and is not being considered independently of the Agreement. She stated that Novato residents want to see better recycling efforts and zero waste goals achieved without an increase in their

household garbage collection rates. She stated that the Agreement prevents Novato Disposal from raising the current rates, outside of increases for inflation.

Member Quesada asked when the Amended Agreement was posted. The Manager replied that the Amended and Restated Agreement, Final Draft, Dated 3/11/2011, was posted to the District website by 6:30 p.m. on March 11, 2011. She pointed out that this Agreement was an amended version of the December 31, 2005 Agreement and that at their January 24, 2011 Board meeting, the Board reviewed the same draft document entitled "Draft Language to Amend the Agreement Affective December 31, 2005, Between Novato Sanitary District and Novato Disposal Company". The Manager also noted that the Agreement presented at this meeting is substantially the same Agreement as was presented at the March 2, 2011 Board meeting. She stated that the changes to the Agreement were shown as strike-out and bold italic text and that the Agreement was posted to the website. She noted that the Brown Act requires the District post only the meeting Agenda within 72 hours of the meeting, but does not require the entire packet be posted, although in this case, the packet was posted within 72 hours of the meeting.

The Manager stated that the amended Agreement made no changes to debris box services and that this has been consistent through all drafts of the Agreement.

District Counsel, Kent Alm, stated that he would not address preferences and policy issues, but only legal issues. He stated that in response to the allegation regarding a Brown Act violation, he believes there was no violation. In regard to the suggestion that there is a violation of the Franchise Agreement due to the allegations in a law suit filed by Lozeau Drury in Federal Court, there has been no judicial resolution of these allegations. He stated that until a Judge resolves the issue or the parties come to a settlement, the alleged charges are only allegations and do not prevent the District from entering into a contract with Novato Disposal. Mr. Alm addressed the comments regarding the Cease and Desist Order. He stated that according to the documents provided by Mr. Drury, that Order was withdrawn when the company ceased to provide the services in dispute. Since that time, he noted that the company has made certain improvements that were mentioned earlier, which could provide a defense to the lawsuit that has been mentioned.

Mr. Alm addressed the comments regarding the high cost of debris box disposal which may cause illegal dumping in Marin County. He stated he has looked at the general information provided and does not necessarily disagree with some of the conclusions. It is common knowledge that illegal waste dumping can be attributed to the cost of disposal. However, he noted that it is not just the cost of picking up the debris but also the cost of disposal at the landfill as well. He stated that the cost structure adopted does not legally prevent the Board from approving the Agreement with Novato Disposal.

Mr. Alm stated he does not see any legal reasons why the Board cannot proceed with approving the Agreement.

Member Di Giorgio noted that the major point of concern was the issue of debris box disposal, and stated that regardless if the Board approved the Agreement before them, the issue of debris box disposal would remain the same for the length of the contract until the year 2015. He stated that the District has proceeded to secure probably the lowest garbage rates in the County. He discussed the environmental impacts and noted they would remain the same no matter who was awarded debris box hauling. Member Di Giorgio stated he would vote 'Aye' on the motion.

Member Fritz discussed smaller debris haulers such as "Got Junk". He questioned if in fact other debris haulers were prohibited from hauling debris for residents.

The Manager stated that it is a violation of the District's ordinance to haul waste on the streets of Novato without a permit from the District. She stated that if a resident or contractor is doing construction demolition and fills their own box, they can "self-haul" to Redwood Landfill which is allowed under the ordinance.

Mr. Alm clarified what is allowed under the District's ordinance.

Member Welsh stated that the District has incurred numerous legal fees recently and does not want the District to become involved in litigation regarding a CEQA challenge. He suggested the Board table the motion to declare the Agreement exempt under CEQA until the Board meeting in late April. He suggested the Agreement be amended further to address the debris box disposal concerns and the concerns regarding a relocated recycling facility.

Member Quesada questioned contractors who have their own debris boxes. The Manager stated that these contractors are allowed to haul and dump at the landfill and are not in violation of the ordinance.

President Long asked who would be responsible for the legal fees if there were to be a court challenge. The Manager responded that Novato Disposal is responsible for the legal fees, as clarified in Section 8.1 of the Agreement.

On motion of Member Di Giorgio, seconded by Member Fritz and carried with the following vote, the Board made a determination that the Amendment of the Agreement between Novato Sanitary District and Novato Disposal Service, Inc. for Solid Waste Collection, Processing, Diversion and Disposal (Agreement) is not a Project and/or is categorically exempt under CEQA and directed staff to file the Notice of Exemption. Ayes: Long, Di Giorgio, Fritz, and Quesada. Noes: Welsh.

The Board discussed the approval of the Amended and Restated Agreement with Novato Disposal Service, Inc.

Member Di Giorgio commented that he is very familiar with the Agreement and hopes Novato Disposal will achieve the 80% diversion goals sooner than the year 2025 deadline, as required in the Agreement.

The Board discussed the diversion goals as stated in the Agreement and the incentive to Novato Disposal if they were to achieve higher diversion goals sooner than required.

Dee Johnson stated that Novato Disposal's diversion rate is currently at nearly 58 percent.

Member Quesada stated that he felt a higher franchise fee is a bad idea because the cost would be passed on to the rate payers.

President Long addressed the public comment of "Why now?" He noted that the agreement currently in place already allows the District to dictate a number of provisions that are in the amended contract; however the Novato residents' rates would need to increase to pay for these services. He stated that under the amended Agreement, Novato residents receive these services, and rates are guaranteed to remain the same except for yearly increases based on the cost of living index. He stated that the District should take another look with Novato Disposal at the debris box issues and see if there isn't some way to provide a better and more competitive service. He stated the Board should address this issue down the road. He stated that the decision before the Board tonight is a very good deal in terms of implementing real progress towards great reduction in landfill waste.

On motion of Member Di Giorgio, seconded by Member Fritz, and carried with the following vote, the Board approved the Amended and Restated Agreement between Novato Sanitary District and Novato Disposal Service, Inc. for Solid Waste Collection, Processing, Diversion, and Disposal subject to minor modifications approved by the District Manager-Engineer and District Counsel. Ayes: Long, Di Giorgio, Fritz, Quesada. Noes: Welsh.

BOARD MEMBER REPORTS:

Member Quesada discussed the District's emergency planning and preparedness. The Manager stated that the District works constantly on emergency preparedness and would be happy to brief the Board at a later date on the District's emergency preparedness.

President Long discussed a Cal Pers presentation he attended on their employee retiree benefit trust program. He suggested a future discussion take place to look into the investment options for the money being set aside to cover the District's GASB liability.

Member Long reported that he attended a meeting of the Marin County Council of Mayors and Councilmember's Ad Hoc Committee on Pensions and Other Post-Employment Benefits.

REVIEW OF MINUTES:

Consider approval of minutes of the March 2, 2011 meeting.

On motion of Member Di Giorgio, seconded by Member Fritz, and carried unanimously, the minutes of the March 2, 2011 Board meeting were approved with the inclusion of the letter provided by Sustainable Novato, dated March 14, 2011.

CONSENT CALENDAR:

On motion of Member Di Giorgio, seconded by Member Fritz and carried unanimously, the following Consent Calendar items were approved:

- a. Approval of the Sewer Main Extension (SME) plans for 275 Bel Marin Keys Blvd.
- b. Approval of regular disbursements in the amount of \$531,835.33, project account disbursements in the amount of \$5,457,297.31, Board member disbursements in the amount of \$3,226.92 and ratification of payroll and payroll related expenses from the month of February in the amount of \$242,705.18.

MARIN LOCAL AGENCY FORMATION COMMISSION (LAFCO):

Consider selecting first, second, and third choice candidates for the regular Special District representative to LAFCO. The Manager stated that the Board would be voting on a candidate for a regular Special District representative to serve from May 2011 until May 2015. The Board discussed the candidates and their qualifications.

On motion of Member Di Giorgio, seconded by Member Fritz and carried with the following vote, the Board selected Dennis Rodoni, North Marin Water District, as the first choice. Ayes: Long, Di Giorgio, Fritz, Welsh. Noes: Quesada.

On motion of Member Fritz, seconded by Member Di Giorgio and carried unanimously, the Board selected Craig Murray, Las Gallinas Valley Sanitary District, as the second choice.

On motion of Member Fritz, seconded by Member Di Giorgio and carried unanimously, the Board selected Lew Kious, Almonte Sanitary District, as the third choice.

PUMP STATION REHABILITATION PROJECT NO. 72403:

- Review bids received, authorize contract award to the lowest responsive bidder and authorize the Manager-Engineer to execute the contract. The Deputy Manager-Engineer stated that at its February 14, 2011 meeting, the District Board made CEQA findings and authorized staff to advertise for bids for the Pump Station Rehabilitation Project; Project Unit 3, Western Oaks, Hamilton 2 & 3 Pump Stations; Project No. 72403. He outlined the bids received, noting that Anderson Pacific submitted the lowest

responsive bid in the amount of \$1,265,000. He requested the Board authorize the Manager-Engineer to execute the contract.

On motion of Member Di Giorgio, seconded by Member Fritz and carried unanimously, the Board awarded the Pump Station Rehabilitation Project; Project Unit 3, Western Oaks, Hamilton 2 & 3 Pump Stations; Project No. 72403 to Anderson Pacific with a bid of \$1,265,000. Furthermore, the Board authorized the Manager-Engineer to execute the contract.

STAFF REPORTS:

The Manager discussed a North Bay Watershed Association meeting she attended on March 4, 2011 at the Novato Sanitary District. She stated that Harry Seraydarian discussed the 2011-12 budget and noted that members would be paying approximately 3% less due to the addition of Napa Flood Control and Water Conservation District as a member and that Petaluma would be returning as a voting member in 2011-2012. She also stated that Daria Mazey, U.S. Army Corps of Engineers provided an overview of the San Pablo Bay Watershed Management Plan.

MANAGER'S ANNOUNCEMENTS:

- The Manager regrets to announce that Member Fritz has indicated that he will be retiring from the Novato Sanitary District Board as of April 1, 2011. She stated that Member Fritz has served on the Board most faithfully and provided his considerable expertise in water and wastewater issues during his service for the Board. The Manager expressed her appreciation to Member Fritz and stated that the Board and the District have benefited enormously during his years of service. She commented on Member Fritz's attentive involvement during the upgrade of the treatment facility and thanked him for his incredible photographs.
- The Wastewater Operations Committee Meeting will be held on March 21st at 2 p.m. at the Novato Sanitary District.
- The next regularly scheduled Board Meeting will be held on Wednesday, March 30, 2011 at 6:30 p.m. instead of Monday, March 28th.
- North Marin Water District will hold a Community Outreach event for their recycled water distribution program on March 22nd at 6:30 p.m. at the North Marin Water District office.
- The California Special District Association (CSDA) will be offering a Special District Leadership Academy series consisting of four modules: Governance Foundations, March 31st; Board's Role in Human Resources, April 14th; Board's Role in Finance & Fiscal Accountability, April 28th, and Setting Direction/Community Leadership, May 2nd. All classes will be held in Sacramento between the hours of 9 a.m. and 4 p.m.

ADJOURNMENT: There being no further business to come before the Board, President Long adjourned the meeting at 10:00 p.m.

Respectfully submitted,

Beverly B. James, Secretary

Julie Borda, Recording

DRAFT